



Your Voting Access Code:

2 September 2022

Dear Shareholder

Brambles Limited 2022 Annual General Meeting

Brambles will hold its 2022 Annual General Meeting (AGM) as a hybrid meeting. This means shareholders have the option to attend the AGM in person or online.

AGM Time and Date

The AGM will be held on Tuesday 18 October 2022 at 2.00pm Australian Eastern Daylight Time (AEDT).

Notice Of Meeting

The Notice of Meeting was released online on 2 September 2022. You can view and download the Notice of Meeting at brambles.com/annual-general-meetings.

If you would like a hard copy of the Notice of Meeting, please contact our share registry, Boardroom, on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

Attending in Person

Shareholders can attend the AGM in person at:

The Heritage Ballroom
The Fullerton Hotel
1 Martin Place
Sydney NSW 2000

If you attend in person, you will be able to ask questions and vote on AGM resolutions during the meeting.

Registration will commence at 1.00pm AEDT on 18 October 2022. Please bring this letter to the meeting to facilitate your registration.

Attending On-Line

You can participate in the AGM online from either your computer, laptop, smartphone, tablet or other smart device, by entering:

1. the URL into your browser: <https://web.lumiagm.com/313124078>;
2. the meeting ID which is: 313-124-078;
3. your username, which is your Voting Access Code set out at the top of this letter; and
4. your password, which is the postcode registered to your holding if you are an Australian shareholder or, if you are an overseas shareholder, your three-character country code, a full list of which is set out in the AGM Online User Guide (see below).

The website will be open and available for log in from 1.00pm AEDT on Tuesday 18 October 2022.

Once online, you will be able to view the AGM, submit questions in writing and vote on the AGM resolutions.

You can also ask questions by telephone. Details on how to do this are in the AGM Online User Guide (see below). If you plan to ask a question by telephone, you will still need to go onto the online platform if you wish to vote during the meeting.

Further information and guidance on how to join and participate in the AGM online is in the Notice of Meeting and the AGM Online User Guide which is available with that Notice and is also on Brambles' website at brambles.com/annual-general-meetings. These materials also provide information and guidance on how to ask a question at the AGM over the telephone. I encourage all shareholders planning to attend the meeting online to read this material to ensure they are familiar with how to participate and to contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) if they have any questions.

Voting at the AGM

If you attend the AGM in person, you can vote on the AGM resolutions during the meeting.

If you attend the AGM online, you can vote on the AGM resolutions during the meeting by using the voting function on the online platform. Details on how to do this are set out in the AGM Online User Guide.

You can also submit a direct vote prior to the AGM or appoint a proxy to attend the AGM (either in person or online) and vote on your behalf by either:

- (a) visiting www.votingonline.com.au/bxbagm2022 and following the prompts and instructions. You will need your Voting Access Code to hand, which is set out at the top of this letter; or
- (b) completing and returning the enclosed Shareholder Voting Form in the envelope provided.

Further details on how to do this are in the "How to Vote" section on pages 16 and 17 of the Notice of Meeting.

I encourage you to cast your direct vote or appoint a proxy, which you can do from 2 September 2022 to the deadline of 2:00pm on 16 October 2022.

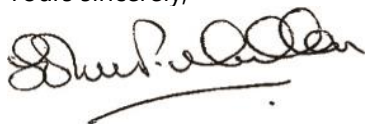
Submitting Questions in advance of the AGM

You may submit a question in advance of the AGM by using the online facility provided by Boardroom at www.votingonline.com.au/bxbagm2022 and following the prompts and instructions.

If you wish to ask a question prior to the AGM using a hard copy of a Shareholder Question Form, please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) to obtain a form.

On behalf of the Board, thank you for your continuing support of Brambles and I look forward to welcoming you to our AGM on 18 October.

Yours sincerely,



John P Mullen
Chairman