



3 September 2026

Your Voting Access Code: [*]

Dear Shareholder

Brambles Limited 2026 Annual General Meeting

Brambles will hold its 2026 Annual General Meeting (AGM) on Thursday 22 October 2026 at 10.00am Australian Eastern Daylight Time (AEDT). The AGM will be held at:

Wesley Conference Centre
Lyceum Room
220 Pitt Street
Sydney NSW 2000

If you attend the meeting, you will be able to ask questions and vote on AGM resolutions during the meeting.

Registration will commence at 9.00am AEDT on Thursday 22 October 2026. Please bring your Shareholder Voting Form to the meeting to facilitate your registration. You can access your Shareholder Voting Form at <https://www.investorserve.com.au/> or for a hard copy please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

Notice Of Meeting

The Notice of Meeting was released online on Thursday 3 September 2026. You can view and download the Notice of Meeting at <https://brambles.com/annual-general-meetings>.

If you would like a hard copy of the Notice of Meeting, please contact our share registry, Boardroom, on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

Webcast

If you are unable to attend in person, you can view a webcast of the AGM at <https://brambles.com/annual-general-meetings>. Shareholders will be able to view the AGM and submit questions in writing, however will not be able to vote on AGM resolutions during the meeting.

Voting at the AGM

If you attend the AGM in person, you can vote on the AGM resolutions during the meeting.

You can also submit a direct vote prior to the AGM or appoint a proxy to attend the AGM (either in person or online) and vote on your behalf by visiting www.votingonline.com.au/bxbagm2026 and following the prompts and instructions. You will need your Voting Access Code to hand, which is set out at the top of this letter. Further details on how to do this are in the "How to Vote" section on pages 17 and 18 of the Notice of Meeting.

If you wish to appoint a proxy or submit a direct vote using a hard copy of a Shareholder Voting Form, please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) to obtain a form.

I encourage you to cast your direct vote or appoint a proxy, which you can do from Thursday 3 September 2026 to the deadline of 10.00am on Tuesday 20 October 2026.

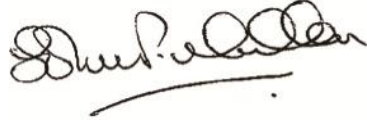
Submitting Questions in advance of the AGM

You may submit a question in advance of the AGM by using the online facility provided by Boardroom at www.votingonline.com.au/bxbagm2026 and following the prompts and instructions.

If you wish to ask a question prior to the AGM using a hard copy of a Shareholder Question Form, please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) to obtain a form.

On behalf of the Board, thank you for your continuing support of Brambles and I look forward to welcoming you to our AGM on Thursday 22 October 2026.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'John P Mullen', with a horizontal line underneath.

John P Mullen
Chair